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Dear Colleague:

Thank you for your participation in the Sparrow Lake Alliance Consultation Day regarding service integration held on January 21, 2005. We very much appreciated your involvement and insight that day.

As agreed, we are forwarding a draft summary of the recommendations to the Government of Ontario formulated that day. The recommendations appear to fall into three groupings:

We recommend that the Government of Ontario;

1) Pursue a multi-party agreement for a long term plan for delivering services to Ontario's children and youth:

- Commit cross-ministry funding for the operationalizing of this plan, initiated by any willing community,
- Clarify and effect the role of leadership, e.g., setting parameters, defining outcomes, ensuring accountability, providing funding. Allow local autonomy in determining process and means of attaining goals including service delivery models. Define equity as intended outcomes, not as actual service, to allow for local autonomy in determining process,
- Develop a policy framework that incorporates an understanding of existing services and gaps in all sectors, in order to develop funding mechanisms that encourage/allow service providers in different sectors to work together.

2) Reward and support efforts for community integration:

- Incentivize the system through financial support to innovate proposals with clear integration and service outcomes. This process should be designed to be safe and respectful for all provider partners,
- Fund initiatives that involve the cooperation/integration of efforts that lead to improvement in efficiency, effectiveness, and overall quality of services for children and families,
- Provide funding directions that favour services delivered in an integrated fashion.

3) Design a process where communities generate a vision and hard outcomes for healthy child development. Include targets of 5 to 10 years, key indicators, shared responsibility to achieve results, rewards and incentives for success:

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- Provide a community based resource to advise, support, facilitate, and assist with service integration. This resource should be non-partisan/external, expert, legitimate and cooperative.
- Conduct broad and specialized consultation leading to concrete action.

We would ask you to review these draft recommendations, and provide us with your comments. We would very much appreciate receiving these comments by February 28, 2005, if at all possible. Comments received after that time will also be welcomed.

Comments can be emailed or sent by fax to Rebecca Haines at: rebecca.haines@sickkids.ca or (416) 813-7258. You can also call either of the Co-Chairs at your convenience.

Thank you once again for your interest and cooperation. Our apologies for the short turn-around time, which is occasioned by a recently rescheduled meeting with Ministry of Children and Youth officials.

Yours sincerely,

Celia Denov
Bruce Ferguson
Co-Chairs, Sparrow Lake Alliance

Final List of Participants

Name	Organization
Andrew Debecki	Lynwood Hall Child & Family Centre
Anne Stark	CPRI
Brian Scully	Ontario Court of Justice
Brian Weagant	Ontario Court of Justice
Bruce Ferguson	SLA STEERING COMMITTEE
Bruce Rivers	Toronto CAS / Child Welfare Secretariat
Cathy Vine	Voices for Children
Celia Denov	SLA STEERING COMMITTEE
David Hill	Trillium Lakelands District School Board
David Johnson	Toronto District School Board
Debbie Oreskovich	Office of Child & Family Service Advocacy
Don Buchanan	McMaster Children's Hospital
Douglas Bartholomew-Saunders	Regional Municipality of Niagara
Euarda Sousa	Association of Early Childhood Educators, Ontario
Elizabeth A.W. Keshen	Office of the Children's Lawyer
Graham Clyne	SLA STEERING COMMITTEE
Gwen Burrows	The Hospital for Sick Children Foundation
Jacque Brown	Kinark Child & Family Centre
James Arthur	SLA STEERING COMMITTEE
Jeffery Hawkins	SLA STEERING COMMITTEE

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Jodee Anderson	Chatam-Kent Integrated Services
Judy Finlay	Office of Child & Family Service Advocacy
Kathy Simpson	SLA STEERING COMMITTEE
Kenn Richard	Native Child & Family Services
Kristina Reitmeier	CAS / SLA CIL Task Force
Liane Greenberg	Children's Mental Health Ontario
Linda Baker	The Centre for Children and Families in the Justice System
Llewellyn Joseph	SLA STEERING COMMITTEE
Lucille Roch	Ministry of Child & Youth Services
Margaret Spoelstra	Autism Society of Ontario
Margaret Steele	SLA STEERING COMMITTEE
Marvin Berstein	SLA STEERING COMMITTEE
Mary Broga	Windsor Regional Children's Centre
Moira Sinclair	Ministry of Education
Patrick Lake	SLA STEERING COMMITTEE
Pauline Thornton	SLA STEERING COMMITTEE
Peter Aharan	St. Leonard's Society of London
Shannon Stewart	CPRI
Sharon McDonald	Ministry of Community & Social Services
Simon Davidson	Children's Hospital of Eastern Ontario
Susan MacDonell	United Way of Greater Toronto
Sydney Misner	Grey Children's Aid Society
Terry Henry	SLA STEERING COMMITTEE
Terry McCarthy	Ministry of Community & Social Services
Venetta Miranda	Ministry of Children & Youth Services
Wayne Richardson	Bruce Grey Children's Services
Yvan Roy	Youth Services Bureau of Ottawa Carleton
Zanana Akande	Urban Alliance on Race relations